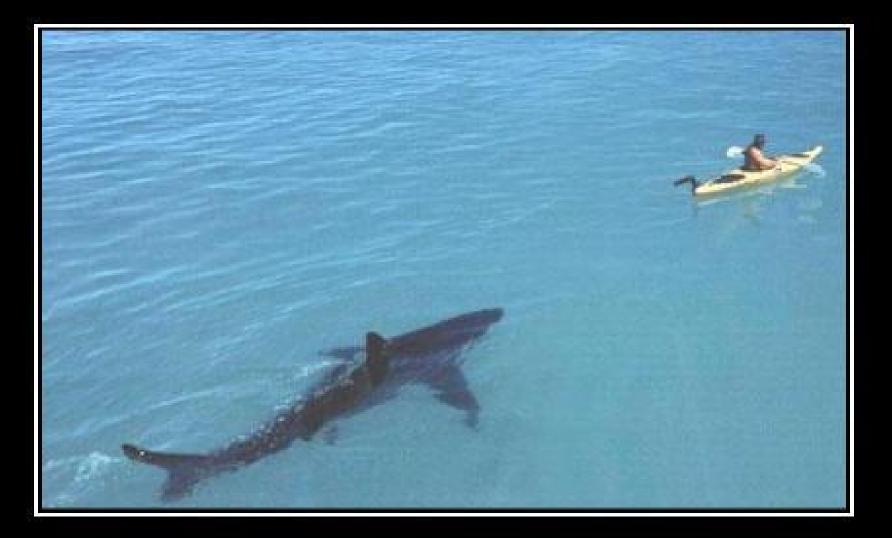


## **Theories of Change**

- Asset Development through Strength-Based Approaches
- Cognitive-Behavioral Based Approaches in Service Delivery
- Motivational Interviewing/Enhancement
- Transformational Change Management

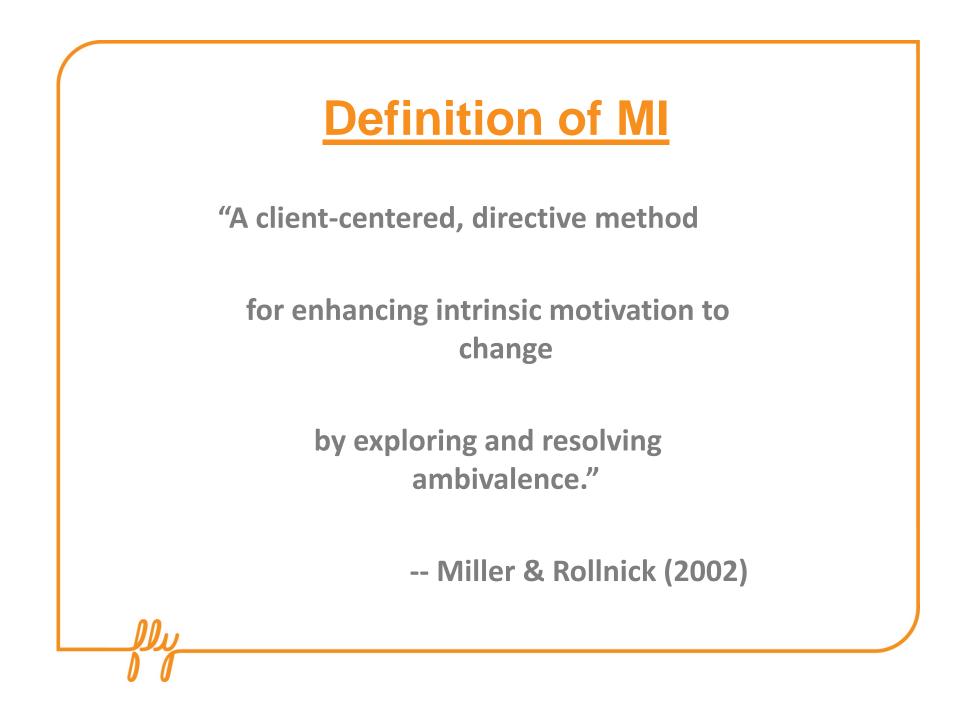




# MOTIVATION

Some People Need More Than Others

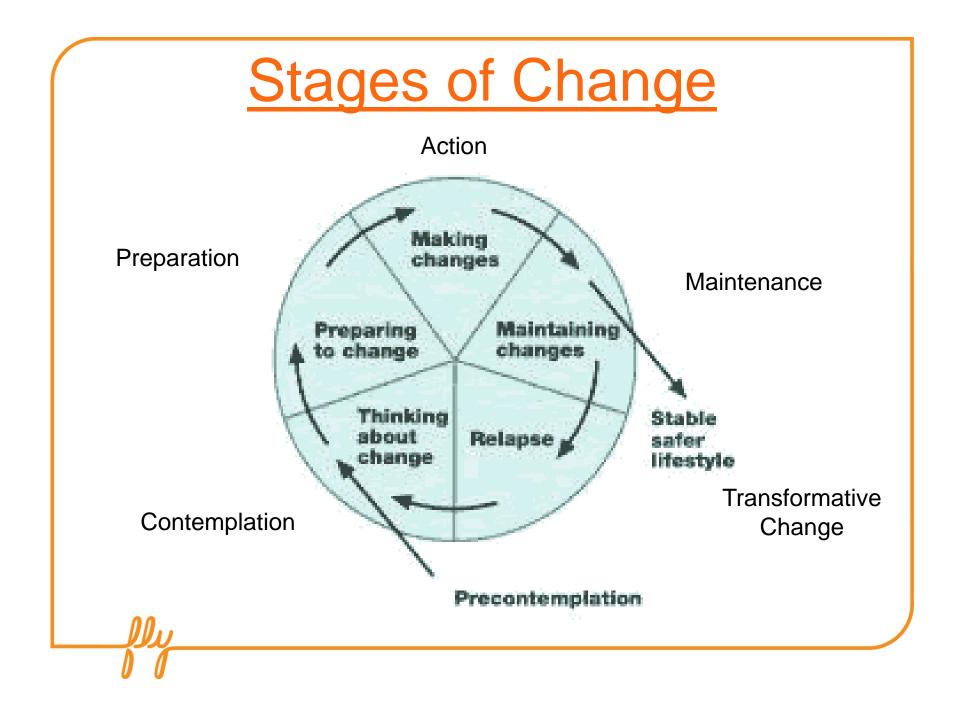
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## **Motivational Interviewing**

- Strategy for promoting change—started with substance addicted clients in '90s (William R. Miller & Stephen Rollnick)
- Based on faciliting client motivation and increased selfefficacy for sustained change
- What do you think was the most successful intervention?
  - Being placed on waiting list
  - Being given books for self-study
  - A counselor with high empathy and low control
    A counselor with high control and low empathy





### Key Values: "The Essential Spirit"

<u>Collaboration</u>: Working in partnership, the interpersonal process is a "meeting of aspirations, which frequently differ"

*Evocation:* Listening more than telling or asking, eliciting and drawing out the client's innate insight and wisdom

<u>Autonomy:</u> Responsibility for change is the client and the client's alone – period.

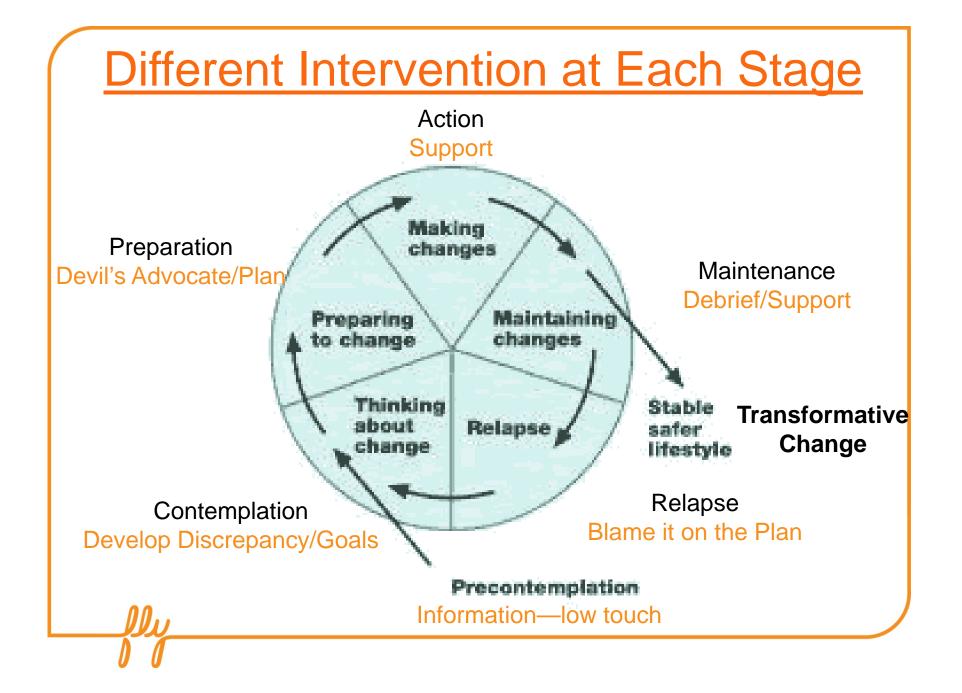
#### Key Strategies: "The Essential Spirit"

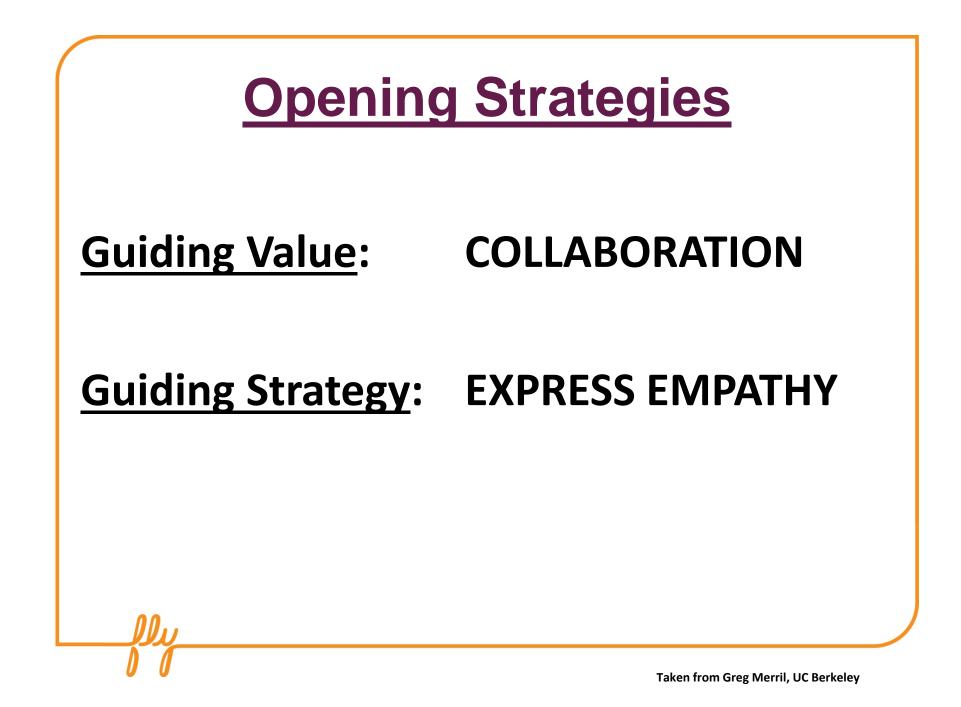
- **Expressing empathy:** Listening to clients rather then telling, looking to compliment and build the client up rather than criticize and tear the client down
- **Developing discrepancy**: Helping clients perceive a discrepancy between where they are and where they want to be by raising the client's awareness of the adverse personal consequences of continuing with the current behavior
- **Avoiding argumentation**: Encouraging the client to accurately see the consequences of their current behavior, begin to devalue the perceived positive aspects of the behavior, and then voice themselves the arguments for change

#### Key Strategies: "The Essential Spirit"

- Rolling with resistance: Openly exploring ambivalence as normal and not as pathological. Solutions about what to do and how to change are evoked from the client.
- **Supporting self- efficacy**: Giving the client hope or optimism that they can change their behavior, recognizing that only the client can decide to change and carry out that choice.







# Opening Strategies (OARS)

**O**pen Ended Questions (Wide Open)

Affirm

**R**eflective Listening

Summarize



Taken from Greg Merril, UC Berkeley

# (Wide) Open Ended Questions

- Ask brief Questions that do not invite brief answers.
  "Today you expressed you have concerns about \_\_\_\_\_\_. Tell me more about them."
- Avoid barraging the client with question after question.
- Pause. Wait. Pause some more.
- >50% of your Questions should be open-ended

Taken from Greg Merril, UC Berkeley

### **Affirmations**

Recognize effort (over success)

"The important part was that you tried so hard."

"Most people would have found it difficult to come back, and yet you returned."

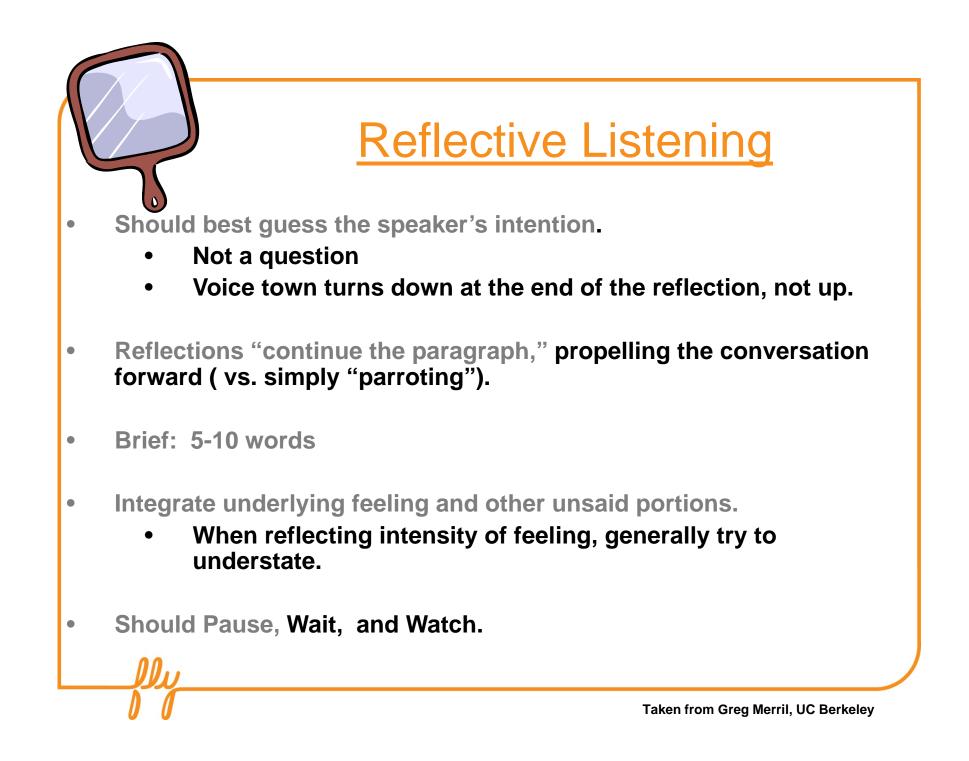
Recognize strengths (reframe resistance)

"When you set your mind to something you really follow through."

"You are very persistent and strong-minded."

Taken from Greg Merril, UC Berkeley

Reflective Listening	
The Words The Speaker Says	What The Speaker Means
The Words The Listener Hears	What The Listener Thinks/Infers the Speaker Means
Listener Hears	



### **Levels of Reflection**

Simple Reflections:

Repeating – simply repeats an element Rephrase – substitutes synonyms

Deeper Reflections:

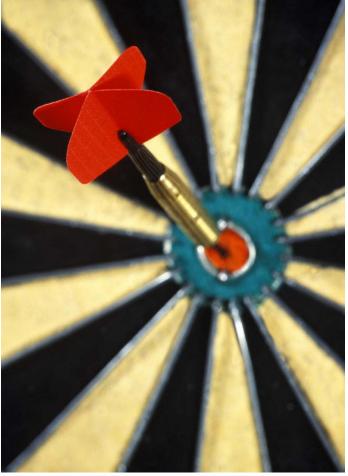
Paraphrase – infers meaning

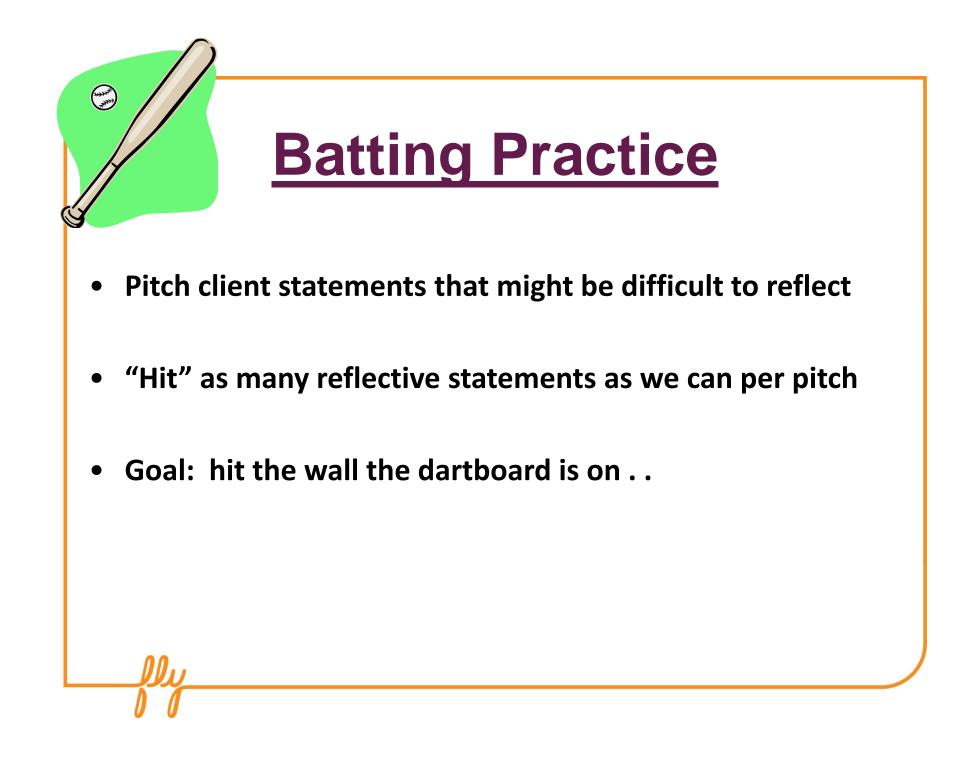
Reflect feeling- emphasizes the emotion

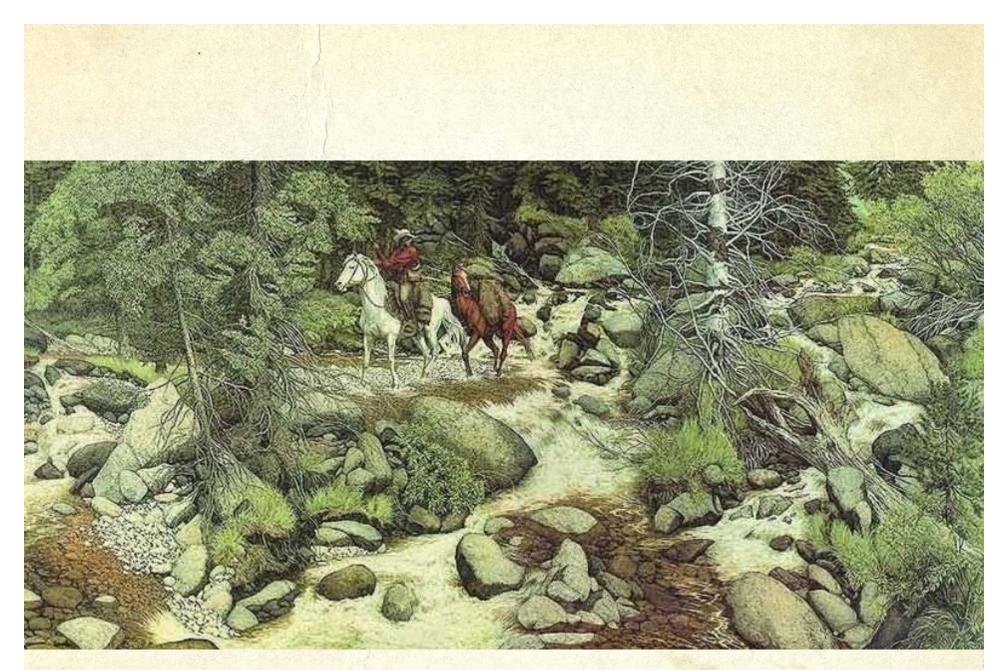
Understate vs. Overstate – when in doubt, understate Continue Paragraph – offer the next sentence

Metaphor and Simile – use of an image

### <u>Reflections Target the Center of What</u> <u>The Client is Trying to Express</u>







The Forrest Has Eyes by Bev Doolittle (1985)

Taken from Thrive Foundation Brain Development PPT

#### <u>Resources</u>

• The Book:

Motivational Interviewing: Preparing People For Change, 2<sup>nd</sup> Edition, 2002, by William Miller and Stephen Rollnick, Guilford Press

• The Website for clinicians, trainers, and researchers: <u>www.motivationalinterview.org</u>

